



LaurentianUniversity
Université**Laurentienne**

2011-2012
OPERATING BUDGET REPORT

PROPOSED 2011-2012 OPERATING BUDGET

Overview

During development of the 2011-2012 proposed operating budget, the budget has assumed the name ***Moving Forward***. This moniker for the proposed budget reflects the continuing commitment to allocating resources to the University's Four Key Goals, as well as the renewed Academic Plan, the eight parameters approved by the Board, extensive consultation, and intentional support of initiatives that support all of these plans, while positioning the University for the results of the strategic planning process, the employee engagement survey, and the update to the Strategic Research Plan. Laurentian is, indeed, moving forward.

Development of the 2011-2012 Proposed Operating Budget

In December, 2010 the Board of Governors approved eight budget parameters to govern the development of the 2011-2012 operating budget. These parameters are:

Decisions should be informed by the University's four key goals, the updated Academic Plan, and results from student satisfaction/student engagement surveys.

Reductions to the overall proportion of the operating budget allocated to bursaries and scholarships, student services and the Library, all measured in rankings of Canadian universities, should be minimized.

To the extent possible, the overall proportion of courses available in French on the Sudbury campus should be sustained.

Staffing in Simcoe County should be increased to meet student needs.

The sustainability of the pension plan should be assured.

The budget should contemplate the repayment of the cumulative deficit starting in 2012-2013 with annual payments over five to seven years.

The budget should reflect a three year planning window (2011-2012 to 2013-2014).

The operating budget should be balanced in 2011-2012.

All of these budget parameters have been met in the proposed 2011-2012 operating budget.

The consultations for the 2010-2011 operating budget yielded the following advice:

- Budget development should start earlier in the year, and consultation should occur commensurately sooner.

- Consultation should be focused on a first scenario budget rather than on general parameters.

Both of these recommendations were implemented in development of the proposed 2011-2012 operating budget.

Compliance with the eight Board-approved parameters is outlined in the attached presentation to be made to the Finance Committee on May 16, 2011.

Consultation

Seventeen consultation sessions were held in January through March. Feedback was requested regarding the budget development process, the consultation process, strategies for developing and maintaining a balanced operating budget, and areas requiring additional investment. Academic units provided valuable feedback regarding process and resource allocation models. The consultation feedback reflected three main themes:

Resources should be allocated to academic program, and maintaining academic supports for our bilingual and tri-cultural mandate.

Laurentian must focus, and allocate resources accordingly.

The budget development process, including the timing, the transparency, and the consultative nature, is improved.

Budget assumptions

Budgeting requires that assumptions are made that reflect our best estimate of conditions, drivers, and elemental measurement. Assumptions underlying the proposed 2011-2012 operating budget are based on government funding announcements made to date, government direction regarding certain expenditures and processes, decisions already taken by the Board of Governors that affect 2011-2012, current economic conditions and short and long-term forecasts, current and projected collective agreement provisions, and actual spending against budget in 2010-2011.

Province of Ontario operating grant projections are based on announcements made in the 2011 Ontario budget, specifically that spaces will be fully funded.

Decisions regarding tuition levels for 2011-2012 were made by the Board of Governors in December, 2010 (domestic undergraduate and graduate) and February, 2011 (international undergraduate and graduate).

Laurentian is projecting no enrolment growth in 2011-2012 from 2010-2011. This assumption has been regularly benchmarked against 2011-2012 applications and acceptances, and continues to be prudent and realistic.

Increases in contributions to the operating budget from ancillary operations are projected, leading to additional contributions of approximately \$350,000 (\$1.7 million total, from \$1.34 million in 2010-2011), resulting from fee increases already approved by the Board of Governors in the case of residences, from some expenditure restraints in ancillary units, from planned increases in parking rates of \$65 per year for faculty and staff and \$50 per year for students, and from some projected increases in ancillary activity.

A transfer from Trust funds from unrestricted donations raised in prior years in the amount of \$220,100 (\$0 in 2010-2011) is included in projected revenue in 2011-2012

The most significant expenditure assumptions are with respect to compensation, as approximately 80% of the operating budget is spent on salaries and benefits (79% in 2010-2011). Salary adjustments consistent with existing collective agreements and with the Public Sector Compensation Restraint Act are assumed, as are compensation increases for progress-through-the-ranks for eligible faculty and staff. No increase in the University's pension costs as a percentage of payroll is planned.

Resource allocations

Allocation of resources outside those required for regulatory or contractual compliance reflect the University's short to mid-term priorities, as negotiated contracts reflect mid and long-term strategies. The following priorities and initiatives have attracted new or enhanced financial support in the 2011-2012 proposed operating budget:

Laurentian in Barrie has been allocated three additional tenure/ tenure-track faculty positions to reflect enrolment and planned new or renewed accreditation of professional programs, and \$100,000 is being allocated to support the implementation of a ten year plan for Barrie.

In a consultation with the Graduate Student Association (GSA), amid recommendations for additional support for graduate students that would have little or no cost and which are being investigated or being implemented, the GSA recommended additional support for the School of Graduate Studies Travel Grant Fund such that part-time students may be made eligible for funding and that PhD students may receive more than one grant during their degree. The GSA also indicated its willingness to increase its allocation to this fund. An additional \$33,500 has been allocated to this fund in the proposed 2011-2012 operating budget.

The Centre for Academic Excellence will take form in 2011-2012 with specific resources of staffing, technology and supplies totaling \$437,595 (\$50,000 in 2010-2011), building upon

existing supports relating to student success and orientation. The mandate of the Centre is to support teaching excellence among faculty members, sessionals, and teaching assistants, and support student success.

Additional financial supports will be available to Library, and to support Scholarships and Bursaries and student services, consistent with the Board-approved budget parameter that “reductions to the overall proportion of the operating budget allocated towards bursaries, scholarships, student services and the library, all measured in rankings of Canadian universities, (should) be minimized.” Total increased allocation to these areas is over \$134,000.

Maintenance and renewal of campus facilities receives little grant support. In order to support the University’s growing deferred maintenance pressure, and the eventual updating of a Campus Master Plan, the 2011-2012 proposed operating budget includes a \$256,500 Deferred Maintenance Provision (\$0 in 2010-2011). To this amount will be added any deferred maintenance grant support received and an annual capital plan for spending on deferred maintenance priorities will be brought to the Board through the Property Development and Planning Committee. This is intended to become an annual process – a deferred maintenance provision in the operating budget, and an annual plan for deferred maintenance priorities, approved through the recently developed process for capital expenditures. A target for building and maintenance of a Deferred Maintenance Provision will be developed on reference to other universities in Ontario and recommended to the Board through the Property Development and Planning Committee following the update of facilities condition indices, resourced in the proposed 2011-2012 operating budget. Following the completion of these planning steps, an update to the University’s Campus Master Plan will be proposed and resourced in the 2012-2013 budget.

The level of resources aimed at non-academic supports, and specifically Administration, has been a focus of this budget planning cycle. Spending on Administration is to be brought to the 2007 level. Administrative units will be appropriately resourced with personnel and with technology. All tuition increases since 2007 will therefore have been invested in academic units and supports.

Conclusion

The proposed 2011-2012 operating budget is balanced. All budget parameters established have been met. Resources are explicitly directed to meet the Four Key Goals and the directions articulated in the 2011-2012 Academic Plan.

Expenditures on Administration are back to the 2007 level, and reflect a sustainable, responsive administrative structure supported by a technology plan. All new tuition since 2007 is invested in Academic Units. Risk associated with the sustainability of the University’s pension plan has

been thoroughly communicated and the budget reflects sustained levels of employer contribution to the pension plan as a percentage of payroll. A prudent Provision for Deferred Maintenance has been initiated, and a multi-year plan for campus facilities is proposed.

Modest enrolment growth in 2012-2013 and 2013-2014 will be important to Laurentian's future, as will continued investment in programs and program structure responsive to student needs and support for academic excellence. The repayment of the accumulated deficit, the absence of a provincial framework for tuition, and the Province's projected sector enrolment growth are future conditions that have been considered within the three year planning mandate.

Laurentian University is "on the radar", and the resource allocations proposed in the 2011-2012 Operating Budget are directed to building national recognition, engaging students, being the university of choice for students, staff and faculty, and responding to the needs of our unique communities. Laurentian is Moving Forward.

Laurentian University
2011-2012 PROJECTED BUDGET

	BUDGET 2010-2011	ANTICIPATED ACTUAL 2010-2011	BUDGET 2011-2012
Total Revenues	106,976,449	108,173,562	110,415,459
Total Expenditures	108,976,449	110,173,562	110,415,459
NET SURPLUS (DEFICIT)	<u>(2,000,000)</u>	<u>(2,000,000)</u>	<u>0</u>
ACCUMULATED SURPLUS (DEFICIT)			
Beginning of the year	(8,358,000)	(8,358,000)	(11,358,000)
Net Surplus (Deficit)	(2,000,000)	(2,000,000)	0
One Time Restructuring		(1,000,000)	
End of the year	<u>(10,358,000)</u>	<u>(11,358,000)</u>	<u>(11,358,000)</u>

Laurentian University
2011-2012 PROJECTED REVENUES

	BUDGET 2010-2011	ANTICIPATED ACTUAL 2010-2011	BUDGET 2011-2012
PROVINCIAL GRANTS			
BASE	40,909,745	40,909,744	40,909,744
BILINGUAL	7,698,607	7,698,607	7,698,607
NORTHERN	5,703,916	5,704,266	5,704,266
SPECIAL FRANCOPHONE	2,666,506	2,516,506	2,516,506
NEW QUALITY INITIATIVES	2,130,000	2,180,000	2,180,000
GRADUATE GROWTH FUND	1,863,904	1,951,912	1,951,912
NURSING COLLABORATION	813,125	1,113,125	963,125
MIDWIFERY	552,304	852,304	852,304
UNDERGRAD GROWTH FUND	1,017,687	849,758	849,758
GRADUATE CAPITAL	400,000	596,000	596,000
MUNICIPAL TAXES	451,725	497,475	514,725
ACCESSIBILITY	328,395	328,395	328,395
PERFORMANCE FUND	233,000	233,000	233,000
RESEARCH LEADERSHIP	196,000	196,000	196,000
RESEARCH PERFORMANCE FUND	195,000	195,000	195,000
TOTAL PROVINCIAL GRANTS	65,159,914	65,822,093	65,689,342
FEDERAL INDIRECT RESEARCH SUPPORT GRANT	1,516,242	1,516,242	1,516,242
TUITION FEE INCOME	34,066,327	34,503,442	35,883,580
MISCELLANEOUS INCOME (Schedule 1)	5,733,966	5,831,785	6,826,295
INTEREST	500,000	500,000	500,000
TOTAL REVENUES	106,976,449	108,173,562	110,415,459

The undergraduate growth funding was rolled into based for 2010 - 2011 by the Province.

Laurentian University
2011-2012 PROJECTED EXPENDITURES

	BUDGET			BUDGET	
	2010-2011		SCHEDULE	2011-2012	
ACADEMIC					
SOCIAL SCIENCES AND HUMANITIES	19,457,244	17.9%	2	19,548,620	17.7%
PROFESSIONAL SCHOOLS	17,524,671	16.1%	3	18,101,341	16.4%
SCIENCES AND ENGINEERING	17,604,267	16.2%	4	18,002,727	16.3%
MANAGEMENT	4,487,434	4.1%	5	4,704,565	4.3%
LAURENTIAN IN BARRIE	2,441,649	2.2%	5	3,061,680	2.8%
CONTINUING EDUCATION	2,203,884	2.0%	6	2,552,962	2.3%
EARLY RETIREMENT & OTHER PROVISIONS	895,000	0.8%		761,520	0.7%
	64,614,148	59.3%		66,733,415	60.4%
ACADEMIC SUPPORT					
STUDENT SERVICES	9,674,845	8.8%	7	9,752,816	8.8%
LIBRARY	4,303,996	3.9%	8	4,360,179	3.9%
RESEARCH & GRADUATE STUDIES	3,362,242	3.1%	8	3,529,038	3.2%
OTHER ACADEMIC	2,877,164	2.6%	9	2,899,454	2.6%
	20,218,248	18.3%		20,541,487	18.6%
NON-ACADEMIC					
PHYSICAL PLANT	8,313,566	7.6%	10	8,527,855	7.7%
ADMINISTRATION	8,732,532	8.0%	11	7,695,424	7.0%
INFORMATION & COMMUNICATION TECHNOLOGY	2,625,554	2.4%	12	2,448,625	2.2%
EXTERNAL RELATIONS	2,364,503	2.2%	12	2,076,261	1.9%
DEBT SERVICING (INTEREST & PRINCIPAL)	1,396,000	1.3%		1,755,000	1.6%
OTHER PROVISIONS	611,900	0.6%		280,894	0.3%
DEFERRED MAINTENANCE PROVISION	-			256,500	0.2%
INDIRECT RESEARCH GRANT DISTRIBUTION	100,000	0.1%		100,000	0.1%
	24,144,055	22.2%		23,140,558	21.0%
TOTAL EXPENDITURES	108,976,449	100.0%		110,415,459	100.0%

Certain 2010-2011 comparative figures have been reclassified to conform with the presentation adopted for 2011-2012 in order to increase the alignment with the COU reporting categories.

Laurentian University
ANALYSIS BY OBJECT OF PROJECTED EXPENSES
2011-2012 BUDGET

	BUDGET	ANTICIPATED	
	2010-2011	ACTUAL	BUDGET
	2010-2011	2010-2011	2011-2012
SALARIES	71,971,250	72,081,250	72,829,144
BENEFITS	15,244,327	15,028,021	15,622,310
SUB-TOTAL	87,215,577	87,109,271	88,451,454
SCHOLARSHIPS & BURSARIES	4,621,898	4,727,521	4,521,898
UTILITIES & CLEANING CONTRACTS	3,378,500	3,493,000	3,424,070
EQUIPMENT & MAINTENANCE	2,255,202	2,764,590	2,025,615
DEBT SERVICING (INTEREST & PRINCIPAL)	1,396,000	1,396,000	1,755,000
LIBRARY ACQUISITIONS	1,687,383	1,636,508	1,687,383
SUPPLIES	1,390,696	1,548,569	1,390,696
PROFESSIONAL ALLOWANCES	920,000	910,000	940,000
RECRUITMENT INITIATIVES	829,302	910,904	804,302
SPACE RENTALS	792,904	817,000	760,000
OTHER	910,430	763,599	675,795
PRINTING	649,248	727,146	649,248
TRAVEL & MEETINGS	531,920	634,597	613,384
LEGAL & PROFESSIONAL FEES	480,000	815,755	600,000
MUNICIPAL TAXES	452,000	497,475	514,725
INSURANCE	425,000	417,916	425,000
DIRECT RESEARCH SUPPORT	296,000	253,646	296,000
DEFERRED MAINTENANCE PROVISION	0	0	256,500
TRAVEL ATHLETICS	220,062	238,764	220,062
POSTAGE	279,327	314,300	219,327
MEMBERSHIPS	185,000	197,001	185,000
TOTAL EXPENDITURES	108,916,449	110,173,562	110,415,459

NOTE 1 : Long distance, Library Cataloging, Advertising and Promotion

Certain 2010-2011 comparative figures have been reclassified to conform with the presentation adopted for 2011-2012 in order to increase the alignment with the COU reporting categories.

Laurentian University
MISCELLANEOUS INCOME
2011-2012 BUDGET

	BUDGET	ANTICIPATED	BUDGET
	2010-2011	ACTUAL	2011-2012
	<u>2010-2011</u>	<u>2010-2011</u>	<u>2011-2012</u>
TRANSFER FROM ANCILLARIES (Schedule 13)	1,010,000	1,066,796	1,705,095
NURSING COLLABORATION PARTNERS	1,000,000	1,000,000	1,100,000
OUAC APPLICATION FEES	600,000	622,534	600,000
ATHLETIC FEES	600,000	620,414	600,000
ADMINISTRATIVE CHARGE FROM FEDERATED INSTITUTIONS	500,000	500,000	500,000
TRANSFER FROM TRUST FUND			220,100
OTHER	2,023,966	2,022,041	2,101,100
	<u>5,733,966</u>	<u>5,831,785</u>	<u>6,826,295</u>

Laurentian University
2011-2012 PROJECTED BUDGET

FACULTIES OF SOCIAL SCIENCES AND HUMANITIES

	FACULTY SALARIES	NON-FACULTY SALARIES	TOTAL SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	TEACHING & OFFICE SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
1.	633,550	107,935	741,485	112,224	853,709	13,750	13,154	12,426	893,039	804,528
DEAN										
PSYCHOLOGY	2,131,387	113,198	2,244,585	510,643	2,755,228	0	22,530	6,300	2,784,058	2,829,752
ECONOMICS	1,647,720	20,010	1,667,730	379,409	2,047,139	0	9,337	3,461	2,059,937	2,061,509
ÉTUDES FRANÇAISES	1,310,473	44,935	1,355,408	308,355	1,663,763	2,136	8,824	3,200	1,677,923	1,658,605
SOCIOLOGY	1,217,518	44,935	1,262,453	287,208	1,549,661	400	10,726	3,400	1,564,187	1,692,969
LAW & JUSTICE	1,144,075	33,701	1,177,776	267,944	1,445,720	600	5,730	1,797	1,453,847	1,141,046
HISTORY	1,114,550	44,935	1,159,485	263,783	1,423,268	500	7,448	3,500	1,434,716	1,675,985
ENGLISH	987,447	48,979	1,036,426	235,787	1,272,213	1,400	8,492	2,850	1,284,955	1,485,384
POLITICAL SCIENCE	980,865	22,467	1,003,332	228,258	1,231,590	300	4,680	2,186	1,238,756	1,331,466
MODERN LANG. & LITERATURE	747,853	24,489	772,342	175,708	948,050	0	4,891	1,600	954,541	914,655
GEOGRAPHY	657,598	22,467	680,066	154,715	834,781	100	4,509	5,891	845,281	882,658
PHILOSOPHY	610,984	24,489	635,473	144,570	780,043	0	2,103	1,318	783,464	679,886
ANTHROPOLOGY	563,990	11,234	575,224	130,863	706,087	0	3,838	902	710,827	698,698
ENVIRONMENTAL STUDIES	525,611	20,010	545,621	124,129	669,750	100	2,915	5,890	678,655	612,891
MUSIC	484,945	20,929	505,874	101,334	607,208	3,468	726	2,029	613,431	590,582
OTHER PROGRAMS	285,714	149,443	435,158	98,099	533,256	19,833	15,565	2,350	571,004	396,631
	15,044,281	754,155	15,798,436	3,523,028	19,321,465	42,587	125,468	59,100	19,548,620	19,457,244
BUDGET-2010-2011	15,051,119	768,049	15,819,168	3,415,301	19,234,469	39,621	124,633	59,100	19,457,244	

NOTE
 1. Includes - 32.0 Overloads, Student Assistants \$69,237

Laurentian University
2011-2012 PROJECTED BUDGET

FACULTY OF PROFESSIONAL SCHOOLS

	FACULTY SALARIES	NON-FACULTY SALARIES	TOTAL SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	TEACHING & OFFICE SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
1. DEAN	733,811	103,088	836,898	123,336	960,234	10,911	14,648	33,524	1,019,317	1,052,088
NURSING	2,654,679	434,391	3,089,069	691,901	3,780,970	(97,016)	16,806	2,810	3,703,570	3,716,174
HUMAN KINETICS	2,460,820	386,482	2,847,302	640,374	3,487,676	10,450	23,553	18,349	3,540,028	3,304,319
SCHOOL OF EDUCATION	1,526,417	240,964	1,767,381	401,505	2,168,886	171,800	65,792	18,300	2,424,778	2,334,173
SCIENCES DE L'ÉDUCATION	1,584,443	392,931	1,977,373	421,668	2,399,041	(152,198)	14,762	11,220	2,272,825	2,003,408
SOCIAL WORK	1,405,962	163,352	1,569,314	357,019	1,926,333	7,836	17,255	2,206	1,953,630	2,156,768
MIDWIFERY	750,462	219,360	969,822	168,563	1,138,385	98,016	82,888	20,284	1,339,573	1,009,269
NATIVE HUMAN SERVICES	449,368	118,800	568,168	129,258	697,426	8,644	3,529	703	710,302	686,388
PHD RURAL HEALTH	364,478	20,929	385,407	87,680	473,087	0	13,320	0	486,407	282,932
ST-LAWRENCE COLLABORATION	214,821	56,220	271,042	43,835	314,877	0	8,000	0	322,877	377,865
NURSING COLLABORATION	228,749	0	228,749	49,848	278,598	10,000	3,600	0	292,198	271,639
ARTS D'EXPRESSION	32,578	0	32,578	3,258	35,836	0	0	0	35,836	329,648
BUDGET - 2010-2011	12,406,587	2,136,517	14,543,104	3,118,245	17,661,349	68,443	264,153	107,396	18,101,341	17,524,671
BUDGET - 2010-2011	12,067,975	2,044,974	14,112,949	2,954,862	17,067,811	83,896	265,568	107,396	17,524,671	

NOTE
 1. Includes - 41.5 Overloads, Student Assistants \$23,970
 2. Includes - Outdoor School

Laurentian University
2011-2012 PROJECTED BUDGET

FACULTY OF SCIENCES AND ENGINEERING

	FACULTY SALARIES	NON-FACULTY SALARIES	TOTAL SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	TEACHING & OFFICE SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
1. DEAN	466,736	292,431	759,167	137,527	896,694	2. (191,023)	23,621	72,050	801,342	740,593
ENGINEERING & COOP ENG.	2,739,404	314,253	3,053,657	694,577	3,748,234	9,205	43,403	3,011	3,803,853	3,764,540
BIOLOGY	2,258,826	512,304	2,771,130	630,432	3,401,562	170	74,262	4,246	3,480,240	3,417,344
CHEMISTRY	2,028,861	331,596	2,360,457	537,004	2,897,461	0	79,132	3,699	2,980,292	2,951,851
MATHEMATICS & COMPUTER SCIENCE	1,928,413	191,063	2,119,476	482,181	2,601,657	0	33,890	15,896	2,651,443	2,740,958
EARTH SCIENCES	1,483,844	183,406	1,667,250	379,299	2,046,549	0	19,117	3,606	2,069,272	2,044,941
PHYSICS	1,158,714	81,104	1,239,818	279,740	1,519,558	0	29,891	2,308	1,551,757	1,324,686
FORENSIC SCIENCE	399,887	127,008	526,895	119,869	646,764	0	13,066	4,700	664,530	619,354
	12,464,685	2,033,164	14,497,849	3,260,629	17,758,477	(181,648)	316,382	109,516	18,002,727	17,604,267
BUDGET-2010-2011	12,203,175	2,055,566	14,258,741	3,101,276	17,360,017	(181,648)	316,382	109,516	17,604,267	

NOTE

1. Includes - 13.5 Overloads, Student Assistants \$101,101
2. Includes - Student Travel \$3,792, Conference Travel \$10,185, Safety \$10,000, Secondment (\$200,000), Other (\$15,000)

Laurentian University
2011-2012 PROJECTED BUDGET

	FACULTY SALARIES	NON-FACULTY SALARIES	TOTAL SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	TEACHING & OFFICE SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
1. DEAN	269,856	4,150	274,006	56,036	330,041	(79,556)	13,622	4,500	268,607	233,644
COMMERCE	3,051,137	43,776	3,094,913	704,093	3,799,006	0	30,864	3,513	3,833,383	3,698,544
SPORTS ADMINISTRATION	436,737	44,935	481,671	109,580	591,251	0	10,922	401	602,574	555,246
	3,757,729	92,861	3,850,590	869,709	4,720,299	(79,556)	55,408	8,414	4,704,565	4,487,434
BUDGET-2010-2011	3,601,134	96,720	3,697,854	805,314	4,503,168	(79,556)	55,408	8,414	4,487,434	

NOTE

1. Includes - 5.5 Overloads, Student Assistants \$4,150

	FACULTY SALARIES	NON-FACULTY SALARIES	TOTAL SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	TEACHING & OFFICE SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
LAURENTIAN IN BARRIE	2,056,449	318,133	2,374,582	475,498	2,850,080	145,000	66,600	0	3,061,680	2,441,649
BUDGET-2010-2011	1,705,304	254,500	1,959,804	370,245	2,330,049	45,000	66,600	0	2,441,649	

Laurentian University
2011-2012 PROJECTED BUDGET

	SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	MATERIAL FEES	TRAVEL	OTHER	OFFICE PRINTING & SUPPLIES	2011-2012 BUDGET	2010-2011 BUDGET
CONTINUING EDUCATION									
DIST. EDUCATION COURSES -TEACHING	1,333,687	153,440	1,487,128	(190,000)	7,000	15,000	236,550	1,555,678	1,374,538
INTERSESSION ON-CAMPUS	383,365	38,337	421,702	(67,257)	0	67,257	2,731	424,433	264,433
CENTRE FOR CONTINUING EDUCATION	280,101	63,054	343,154	0	16,472	10,312	49,689	419,627	411,688
DIST. EDUCATION COURSES -DEVELOPMENT	78,305	7,830	86,135	0	1,922	0	65,167	153,224	153,224
	2,075,458	262,661	2,338,119	(257,257)	25,394	92,569	354,137	2,552,962	2,203,884
BUDGET-2010-2011									
	1,762,031	227,010	1,989,041	(256,846)	25,394	92,158	354,137	2,203,884	

Laurentian University
2011-2012 PROJECTED BUDGET

	SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	OFFICE & SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
STUDENT SERVICES								
STUDENT AWARDS	473,211	105,659	578,870	1, 4,423,149	3,239	602	5,005,860	4,899,244
STUDENT AFFAIRS	1,061,695	218,466	1,280,161	186,517	45,202	39,925	1,551,805	1,663,875
ATHLETICS AND STUDENT LIFE	856,838	165,555	1,022,392	82,330	134,232	16,000	1,254,954	1,445,348
LIAISON AND STUDENT RECRUITMENT	255,811	56,538	312,349	849,978	9,399	1,102	1,172,828	1,188,495
STUDENT SUCCESS CENTRE / ORIENTATION	204,882	41,763	246,644	342,181	9,254	1,401	599,480	283,034
NATIVE STUDENT AFFAIRS	133,423	30,354	163,777	2,961	1,050	100	167,888	194,850
	2,985,860	618,333	3,604,193	5,887,116	202,376	59,130	9,752,816	9,674,845
BUDGET-2010-2011	3,068,444	619,002	3,687,446	5,708,893	219,376	59,130	9,674,845	

NOTE
 1. Includes - Recoveries (\$99,361), Scholarships & Bursaries \$4,521,898, Travel \$612

Laurentian University
2011-2012 PROJECTED BUDGET

	SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	OFFICE & SUPPLIES	EQUIPMENT	LIBRARY ACQUISITIONS	2011-2012 BUDGET	2010-2011 BUDGET
LIBRARY	2,154,458	471,238	2,625,696	12,383	13,217	21,500	1,687,383	4,360,179	4,303,996
BUDGET- 2010-2011	2,104,587	454,926	2,559,513	12,383	13,217	31,500	1,687,383	4,303,996	

	SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	OFFICE & SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
RESEARCH & GRADUATE STUDIES								
GTA/ FELLOWSHIP	1,712,827	171,283	1,884,110	1. 33,500	0	0	1,917,610	1,884,110
RESEARCH & GRADUATE STUDIES	705,689	156,603	862,292	2. 272,554	24,114	3,611	1,162,571	1,038,257
ANIMAL CARE FACILITY	258,537	58,643	317,179	12,397	2,282	1,000	332,858	323,875
RESEARCH INITIATIVES	0	0	0	3. 116,000	0	0	116,000	116,000
BUDGET- 2010-2011	2,677,052	386,528	3,063,580	434,451	26,396	4,611	3,529,038	3,362,242
	2,523,747	349,412	2,873,159	458,076	26,396	4,611	3,362,242	

NOTE
 1. Includes - Graduate Student Travel
 2. Includes - Research Grant 160,000, Research Initiatives - Emeritus \$20,000, Student Travel \$9,944, Appraisal Fee \$12,000, Other \$70,610
 3. Includes - Research Assistance \$76,000, Masters Thesis Supervision \$40,000

Laurentian University
2011-2012 PROJECTED BUDGET

	FACULTY SALARIES	NON-FACULTY SALARIES	TOTAL SALARIES	TOTAL SALARIES & BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	TEACHING & OFFICE SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
OTHER ACADEMIC										
PROFESSIONAL ALLOWANCE	0	0	0	0	0	940,000	0	0	940,000	920,000
INSTRUCTIONAL MEDIA & E-LEARNING	0	342,020	342,020	77,472	419,492	(67,257)	7,409	161,050	520,694	636,384
FRANCOPHONE INITIATIVES	0	102,500	102,500	23,319	125,819	306,054	5,651	5,369	442,893	631,644
CENTER FOR ACADEMIC EXCELLENCE	25,380	99,000	124,380	25,061	149,441	287,595	559	0	437,595	50,000
NATIVE ACADEMIC AFFAIRS	0	107,757	107,757	24,515	132,272	0	0	0	132,272	86,136
COMPUTER EQUIPMENT-FACULTY	0	0	0	0	0	0	0	130,000	130,000	130,000
FACULTY RECRUITMENT & START-UP FUND	0	0	0	0	0	110,000	0	0	110,000	110,000
INT SCHOOL FOR SUSTAINABLE MINING	0	0	0	0	0	68,000	0	0	68,000	60,000
ACADEMIC SUPPORT	0	0	0	0	0	63,000	0	0	63,000	83,000
SENATE TRANSLATION	0	0	0	0	0	30,000	0	0	30,000	30,000
ACADEMIC PROGRAM REVIEW	0	0	0	0	0	25,000	0	0	25,000	25,000
ACADEMIC PRIORITY FUND	0	0	0	0	0	0	0	0	0	115,000
	25,380	651,277	676,657	150,366	827,023	1,762,392	13,619	296,419	2,899,454	2,877,164
BUDGET-2010-2011	31,539	643,496	675,036	143,299	818,335	1,780,811	11,968	266,050	2,877,164	

Laurentian University
2011-2012 PROJECTED BUDGET

	SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	MAINTENANCE	FEES & RECOVERIES	OFFICE & SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
PHYSICAL PLANT									
UTILITIES	0	0	0	2,992,170	(668,100)	0	0	2,324,070	2,278,500
CLEANING CONTRACTS	0	0	0	1,109,000	(9,000)	0	0	1,100,000	1,100,000
BUILDING & MAINTENANCE	689,886	155,891	845,777	265,231	(107,012)	29,889	0	1,033,884	1,087,047
SECURITY	775,646	155,975	931,621	35,960	(7,500)	18,534	10,750	989,365	717,682
SPACE RENTALS	0	0	0	760,000	0	0	0	760,000	792,904
MUNICIPAL TAXES	0	0	0	514,725	0	0	0	514,725	452,000
PHYSICAL PLANT SUPERVISION	365,986	83,262	449,248	58,660	(112,800)	7,524	41,503	444,135	522,235
GROUPS	333,476	74,665	408,140	50,045	(32,537)	2,994	0	428,642	428,602
INSURANCE	0	0	0	425,000	0	0	0	425,000	425,000
VEHICLES	75,453	15,600	91,052	50,124	0	0	20,000	161,176	153,323
HEATING	14,717	1,472	16,188	112,700	0	6,282	0	135,170	147,887
POSTAL/ SHIPPING/ RECEIVING	86,501	19,444	105,946	2,000	0	325	3,417	111,688	108,386
RENOVATIONS	0	0	0	100,000	0	0	0	100,000	100,000
	2,341,663	506,308	2,847,971	6,475,615	-936,949	65,548	75,670	8,527,855	8,313,566
BUDGET- 2010-2011	2,272,002	487,138	2,759,139	6,348,874	(938,849)	68,732	75,670	8,313,566	

Laurentian University
2011-2012 PROJECTED BUDGET

	SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	OFFICE & PRINTING	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
ADMINISTRATION								
FINANCIAL SERVICES	1,158,662	261,706	1,420,367	631,205	54,889	19,167	2,125,628	2,560,471
REGISTRAR	1,161,702	257,588	1,419,290	85,648	110,253	20,952	1,636,143	1,697,487
HUMAN RESOURCES & ORGANIZATIONAL DEVELOPMENT	804,878	173,968	978,846	136,637	33,914	5,604	1,155,001	1,545,490
PRESIDENT'S OFFICE	480,429	115,339	595,768	90,000	15,000	0	700,768	672,061
PROVOST AND VICE-PRESIDENT ACADEMIC	419,574	93,474	513,048	13,027	17,845	3,339	547,239	608,804
VICE-PRESIDENT FRANCOPHONE AFFAIRS	306,394	68,818	375,212	6,866	5,277	1,750	389,105	512,692
VICE-PRESIDENT ADMINISTRATION	251,116	57,129	308,245	9,245	5,010	2,500	325,000	326,712
UNIVERSITY SECRETARIAT	244,480	55,619	300,099	0	20,812	0	320,911	312,810
TRANSLATION	157,062	32,279	189,341	41,792	3,166	1,701	236,000	236,394
UNIVERSITY MEMBERSHIP	0	0	0	185,000	0	0	185,000	185,000
ANNUAL EXTERNAL REVIEWS	0	0	0	40,000	0	0	40,000	40,000
BOARD OF GOVERNORS	2,095	209	2,304	17,700	14,606	0	34,610	34,610
	4,986,392	1,116,128	6,102,520	1,257,120	280,772	55,013	7,695,424	8,732,532

BUDGET - 2010-2011

5,886,546 1,270,040 7,156,587 1,214,763 296,768 64,414 8,732,532

Laurentian University
2011-2012 PROJECTED BUDGET

	SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	OFFICE & SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
	1,406,279	315,336	1,721,615	84,069	22,316	620,625	2,448,625	2,625,554
BUDGET-2010-2011	1,349,142	292,489	1,641,631	133,216	22,316	828,391	2,625,554	

INFORMATION AND COMMUNICATION TECHNOLOGY

	SALARIES	BENEFITS	TOTAL SALARIES & BENEFITS	OTHER	OFFICE & SUPPLIES	EQUIPMENT	2011-2012 BUDGET	2010-2011 BUDGET
	825,943	180,692	1,006,636	(26,413)	40,661	11,100	1,031,984	1,035,668
	184,863	42,056	226,920	106,728	10,000	0	343,648	640,000
	191,022	43,457	234,479	43,000	5,000	0	282,479	305,087
	190,225	43,276	233,501	25,000	10,000	0	268,501	234,099
	0	0	0	149,649	0	0	149,649	149,649
BUDGET-2010-2011	1,392,053	309,482	1,701,536	297,964	65,661	11,100	2,076,261	2,364,503
BUDGET-2010-2011	1,402,962	296,859	1,699,821	546,483	100,799	17,400	2,364,503	

EXTERNAL RELATIONS

UNIVERSITY ADVANCEMENT
 MARKETING
 COMMUNICATIONS
 CHIEF OF STAFF
 CAPITAL CAMPAIGN

SCHEDULE 13

**Laurentian University
2011-2012 BUDGET**

	REVENUES	SALARIES & BENEFITS	OTHER	OFFICE & SUPPLIES	EQUIPMENT	2011-2012 TRANSFER TO OPERATIONS	TOTAL EXPENSES	2010-2011 TRANSFER TO OPERATIONS
RESIDENCES & CONFERENCES	5,371,000	1,006,633	2,695,567	389,800	702,000	577,000	5,371,000	435,500
MICRO-COMPUTER CENTRE	1,650,000	266,000	1,351,000	10,000	0	23,000	1,650,000	23,000
ENGLISH FOR ACADEMIC PROGRAM	1,523,000	1,083,786	165,454	106,960	16,800	150,000	1,523,000	90,500
PARKING	1,072,740	62,972	296,973	50,700	1,000	661,095	1,072,740	227,000
QUALIFICATION ADDITIONNELLE	935,203	819,249	14,774	8,930	2,250	90,000	935,203	85,000
PRINTING SERVICES	867,750	308,750	250,000	21,000	183,000	105,000	867,750	65,000
DEBIT CARD	315,300	61,965	90,000	24,335	125,000	14,000	315,300	14,000
FOOD SERVICES	270,000	5,500	56,500	33,000	90,000	85,000	270,000	70,000
	12,004,993	3,614,855	4,920,268	644,725	1,120,050	1,705,095	12,004,993	1,010,000

ANCILLARIES

RESIDENCES & CONFERENCES	5,371,000	1,006,633	2,695,567	389,800	702,000	577,000	5,371,000	435,500
MICRO-COMPUTER CENTRE	1,650,000	266,000	1,351,000	10,000	0	23,000	1,650,000	23,000
ENGLISH FOR ACADEMIC PROGRAM	1,523,000	1,083,786	165,454	106,960	16,800	150,000	1,523,000	90,500
PARKING	1,072,740	62,972	296,973	50,700	1,000	661,095	1,072,740	227,000
QUALIFICATION ADDITIONNELLE	935,203	819,249	14,774	8,930	2,250	90,000	935,203	85,000
PRINTING SERVICES	867,750	308,750	250,000	21,000	183,000	105,000	867,750	65,000
DEBIT CARD	315,300	61,965	90,000	24,335	125,000	14,000	315,300	14,000
FOOD SERVICES	270,000	5,500	56,500	33,000	90,000	85,000	270,000	70,000
	12,004,993	3,614,855	4,920,268	644,725	1,120,050	1,705,095	12,004,993	1,010,000